

Index

- Acheson, Dean G., 5, 16, 18, 19, 32, 36–37, 114
- Adenauer, Konrad, 108, 109–10, 132
- Albrecht, Karl, 110
- Alderfer, Harold, 73, 106
- Alliance for Progress, 128
- Aquila* (film), 28–29
- Austria, 4, 45, 46
- Ball, George W., 4
- Bank for International Settlements, 150n35
- Barzini, Luigi, 83, 85
- Baylis, Peter, 28
- Belgium, 3, 51
- Berding, Andrew, 77–79
- Bevin, Ernest, 7
- Bidault, Georges, 7, 22–23, 99
- Bilkur, Sefik, 95
- Bissell, Richard, 13–14, 33, 36, 37, 38, 40, 44, 50, 54, 117, 118, 120
- Blücher, Franz, 108
- Boeckler, Hans, 100
- Bonsal, Philip, 39
- Brewster, Kingman, 37
- Brookings Institution, xiii
- Buffett, Howard, 15, 90, 127
- Busby, Fred, 15, 54
- Cairncross, Alexander, 44–45
- Canini, Giovanni, 79
- Catholic Church opposition to communism, 52, 76, 80, 85–86, 114
- Chenery, Hollis, 83
- Churchill, Winston S., 128
- Cisler, Walker, 66
- Citizens Committee for the Marshall Plan, 18–22
- Clay, Lucius D., 97–103; clashes with ECA, 104–6
- Clayton, William D., 5, 7, 9, 19, 73
- Cleveland, Harlan, 33
- Coalition Provisional Authority (Iraq), 134
- Collisson, Norman Harvey, 104
- Cominform (Communist Information Bureau), 22–23, 63–64
- Committee for European Economic Cooperation, 7–8, 47–48
- Communism: growth in Europe of, 4–5; opposition to as ERP theme, 20; strength in West Europe of, 50–55
- Coppock, John O., 70, 71
- Czechoslovakian Communist coup, 20–21, 113–14
- Dayton, Leon, 80, 95
- Denmark, 51
- Dirksen, Everett, 18
- Dorr, Russell, 86–89, 92, 93, 94, 95
- Drake, Russell, 68, 72
- Draper, William, 97
- Drummond, Roscoe, 24, 26
- Dulles, Allen, 20
- Dunn, James C., 50
- Eaton, Charles, 20
- Economic Cooperation Administration (ECA): Americanization, opposition to, 46, 85–86; clashes with other U.S. agencies, 50; communism understanding lacking, 125–26; corruption, absence of, 42; counterpart funds, use of, 26; creation, 8; drawing rights concept, 44; European counterparts, 160n5; film production and use, 27–30, 79; independence, 34; information branch, 24–30; information budget, 147n27; language problems in, 73; nonbureaucratic quality of, 34–35; Office of the Special Representative (OSR, Paris), 11, 23; and oil companies, 122–23; personnel, 37–39, 49; procurement authorizations, 41; radio-television use, 26–27; size of, 35–36, 70–71; Washington offices, 36–37. *See also* Harriman, W. Averell, and Hoffman, Paul G.
- Emerson, Ralph Waldo, 134–35
- Erbi, Jacopo, 28–29
- Erhard, Ludwig, 49, 100–101, 106
- European Payments Union, 44–46, 50, 110, 133
- European Productivity Agency, 46
- European Recovery Program (ERP, Marshall Plan): committees appointed to study, 16–17; communism, goal of undermining, 50–55; Communist propaganda against,

Index

- 22–23; congressional bill creating, 8, 11, 21, 121; congressional visits to Europe, 27; contingencies aiding, 113–17; cost of, 41, 127, 142; counterpart funds, 42, 44; economic data accuracy, 47–48; indirect assistance, 44; institutional preconditions, 117–18; Korean War impact, 14, 49; lessons of, 127–34; loan amounts and interest, 145n11; nation-building model usefulness, 113–23; neutrals excluded from grants, 87; popularity in Europe, 30; popularity in U.S., 15–16, 21–22, 27, 121; praise for, xiii, 134; preferences given U.S. interest groups, 121–23; publicity by recipient countries, 22, 26–27, 68; purchase percent in U.S., 41; recipient guidelines, 33–34; trade deficits problem, 13; weaknesses, 47–50
- Europe, West: ECA aid as percent of national income, 32; production levels, 8; recovery (1945–46), 3
- Export-Import Bank, 145n11
- Ferno, John, 28
- Fiat automobile company, 75, 85
- Flanagan, Thomas, 24
- Foreign Assistance Act, 8, 121; congressional passage of, 21; signing (photo), 11
- Forrestal, James, 79
- Forrestal, Michael, 39, 149n23
- Foster, William C., 144n5
- France: Communist influence in, 10, 20, 23 52–55, 99, 126; counterpart fund use, 42; ECA publicity in, 26; food relief, 3; Germany, concern re, 99; Monnet Plan, 42, 117; nationalization of industry, 133; recovery (1945–46), 3; U.S. aid and the Left, 11; U.S. business practices resisted, 46
- photos: grain shipment arrival, 43; Paris rail yard, 43; rebuilding a town, 43
- Franks, Oliver, 7, 8, 31–32, 131
- Frederica, Queen of Greece, 60, 72
- Friendly, Alfred, 24–26, 30, 77
- Gallo, Vittorio, 28
- Gasperi, Alcide de, 74, 85; photo of, 75
- Geiger, Theodore, 44, 117, 149n29
- General Electric Company, 45
- Germany, West: balance of payments crisis (1950), 44–45; Berlin blockade, 102; coal prices, 105–6; Communist influence in, 102; counterpart fund use, 108–9; economic collapse of 1945–47, 4; energy projects, 109; ERP, attitude re, 96; ERP implementation in, 95–110; financial-monetary system before ERP, 96–97, 100, 102; food relief, 108; GARIOA relief fund, 96; housing construction, 108–9; inflation, 4; Keynesianism rejected, 101; labor cooperation, 100–102; military government–ECA problems, 49; occupation zone mergers, 97; political impact of ERP, 33; refugees, 101, 108; Soviet reparations problem, 100; unemployment, 102, 106; U.S. business practices adopted by, 46
- photos: coal miners, 107; housing construction, 103; rebuilding (1945 vs. 1950), 124; shipyard work, 98–99
- Gervasi, Frank, 50
- Getz Wold, Knut, 121–22
- Griswold, Dwight, 58–59
- Gorbachev, Mikhail, 118
- Gordon, Lincoln, 12, 13, 37–38, 40–41, 42, 83, 97, 104, 117, 147n29
- Government and Relief in Occupied Areas (GARIOA), 96
- Grady, Henry, 49–50, 72
- Granby, Helene, 48
- Great Britain: auto exports (photo), 119; counterpart fund use, 42; food and power rationing, 3; recovery (1945–46), 3; U.S. business practices resisted, 46
- Greece: agricultural improvements, 66–67; Americanization efforts, 72; Communist influence, 52–53, 60, 63; currency reform, 59; Cyprus question, 73; damage to before ERP, 59–60; ECA power in, 70–72; electric power grid, 66; ERP implementation, 57–73; local government modernization, 67–69; and Macedonia, 63–64; malaria control, 69–70; National Army, 62–64, 70–71; national budget reform, 69; nationalist backlash against U.S., 72–73; road construction, 63, 65–66; trade unions, 69; U.S. aid prior to ERP, 58–59; U.S. embassy–ECA clash, 49–50
- photos: bridge repair, 65; Corinth Canal, 61; ECA publicity display, 68; housing, 63; National Army, 70–71
- Gross, Ernest, 10
- Gross, John E., 39
- Halas, John, 28
- Hall, Lawrence, 24
- Hall-Patch, Edmund, 115, 117

Index

- Harkort, Gunther, 40
- Harriman, W. Averell: background re, 39; and British Socialists' effectiveness, 132; committee on foreign aid, 17; Communist influence, seeks to reduce, 11–12, 50, 53; duties, 8; and Forrestal (Michael), 39, 149n23; Germany, problems with Lucius Clay in, 104–6; and Italian population policies, 76; Italian wealthy criticized, 82; Marjolin (Robert), attitude re, 115, 117; NATO favored over ECA, 49; New Deal format used by, 49; Paris office problems, 36; and personnel quality, 49; photo of, 25; and Turkish investment climate, 93–94
- Harriman Committee, 7, 17, 20
- Hatch, Carl, 38
- Havlik, Hubert F., 39, 160n5
- Hedley, Oswald, 69
- Hemsing, Albert, 27, 29–30
- Hoffman, Paul G.: background, 39; Communist influence, seeks to reduce, 54; duties, 8; and ECA's role, 7; goals, 14; leadership style, 131; lessons learned from ERP, 133; photos of, 25, 68, 92; support for ERP, 17–18
- Hogan, Michael, 143–44n2
- Hornby, Cliff, 28
- House We Love, The* (film), 28
- Inonu, Ismet, 87, 94–95
- International Monetary Fund, 74
- Island of Faith, The* (film), 28
- Italy: agricultural reform, 83; automobile production, 75, 85; birth control policies, 76; Catholic Church influence, 52, 76, 80, 85–86; Christian Democrats party, 74–75, 81–82, 85; Communist influence, 10, 20, 23, 50–53, 77–78, 80, 82, 114; counter-part fund use, 42, 74, 80–81; ECA reforms opposed, 74; economic development policies, 77; and ERP implementation, 73–86; inflation (1944–47), 74, 81, 84–85; information operations in, 77–79; labor movement, 79–80; land redistribution, 84; political impact of ERP, 33; population surplus, 75–76; recovery of 1945–46, 3; southern regional development, 83; U.S. aid and the Left, 11; U.S. embassy–ECA clashes in, 49–50
- photos: housing construction, 81; land reclamation, 78; power plant construction, 82; roadbuilding, 84
- Iverson, Kenneth, 66
- Joffe, Josef, 131–32
- Katz, Milton, 12, 34, 37, 38, 50, 76, 97, 104
- Kenan, George F., 12, 15, 126, 132; ERP, wider applicability of, 118; Harvard speech contributions, 7; photo, 9; value of Marshall Plan, 10
- Kenney, John, 27
- Keynesian economic ideas, 13, 74, 101
- Kindleberger, Charles, 16, 33, 47, 99
- Knutson, Harold, 54
- Kontos, C. William, 131
- Korean War, 87, 102
- Krug, Julius, 16–17
- Labouisse, Henry, 39
- Lane, Thomas, 79–80
- Leontief, Wassily, 83
- Levy, Walter, 122–23
- Lodge, Henry Cabot, Jr., 128
- Lovett, Robert A., 11, 16, 106; photo of, 19
- Lowenstein, James, 152n54
- Luce, Henry R., 39
- MacArthur, Douglas, 97
- Mace, Brice, 66–67, 71, 91
- Malagodi, Giovanni, 75, 76
- Marjolin, Robert, 45, 114–17, 121–22, 131, 134, 145n14, 160n5
- Markezinis, Spyros, 71
- Marshall, George C., 6, 125, 128–29, 135; hands-off approach to ECA, 37; Harvard speech, 5, 7; photos of, 6, 9, 19, 25; ERP support sought by, 17–18
- Marshall Plan. *See* European Recovery Program
- McCloy, John J., 106
- McCormick, Robert R., 16, 21
- McGhee, George, 90–91
- McNaughton, John, 37
- McNeill, William H., 53, 73
- Menderes, Adnan, 87
- Milward, Alan, 143–44n2, 144–45n11
- Moch, Jules, 126
- Monnet, Jean, 116
- Monnet Plan, 42, 117
- Moore, Maurice, 39, 149n23
- Mullen, Robert, 27
- Mutual Security Act, 14
- Mutual Security Agency, 49
- National Security Council, 23
- Netherlands, 3, 116, 127, 130

Index

- Nielsen, Walter, 24
Nilson, Nils, 27, 29
Nitze, Paul, 16, 47–48
North Atlantic Treaty Organization, 49, 102
Norway, 3, 44, 51
Nourse, Edwin, 16–17
Nuveen, John, 49–50, 58–59, 70, 71
- Oil, 122–23
- Packard, Walter, 67, 71
Papağos, Alexander, 64, 114
Pastore, Giulio, 79–80
Pella, Giuseppe, 75, 76
Plastiras, Nikolaos, 72
Plumley, Charles, 22
Porter, Paul R., 38, 57, 61, 70–72
President's Committee on Foreign Aid (Harriman Committee), 7, 17, 20
- Reuss, Henry, 30, 39–40, 127, 128, 148n18
Rocchi, Appio, 79
Rockefeller, John D., 19
Roll, Eric, 116, 117
- Sachs, Hans-Georg, 102
Sadak, Necmeddin, 86, 94
Schelling, Thomas, 40, 129
Schlesinger, Arthur, Jr., 55, 146n7
Schulberg, Stuart, 27, 29
Shoemaker and the Hatter, The (film), 28
Sonnenhol, Gustav, 109–10
Spaak, Paul-Henri, 51, 132
Stalin, Josef, 8, 10, 11, 21, 64, 97, 102, 110, 125–26
Starch, Elmer A., 90–91
State Department: control of ERP not under, 34–35, 39; European recovery plans, 5; European regionalism, opposition to, 50; Germany, problems in, 98–100; information collection, 16; personnel transferred to ECA, 39
Stikker, Dirk U., 31
Story of Koula, The (film), 28
Strachan, Douglas A., 69
Sulzberger, C. L., 49, 52, 87
- Taber, John, 41
Technical Assistance and Productivity Program, 45–47
Tenenbaum, Edward, 100
- Thorez, Maurice, 22, 52, 126, 144n7
Thornburg, Max, 89–91, 93
Tito, Joseph, 60, 63–64
Togliatti, Palmiro, 10, 23, 82, 126, 144n6
Toughill, James, 79–80
Toynbee, Arnold, 5
Truman, Harry S., 8, 11, 16, 20, 25, 36–37, 38, 90–91
Tsatsos, Constantin, 71
Turkey: agriculture, 87–91; Communist strength in, 86; counterpart fund use, 91, 94; ECA aid, disappointment with, 87–88, 94; ECA effectiveness in, 95; industrialization, 92–93; military expenses, 94; political stability, 94–95; power and electrical improvements, 93–94; road construction, 86, 92; Soviet threat to, 86, 94; tractor use, 88–89, 91–92
Twentieth Century Fund, 53, 89
- United States: ERP's cost to, 121; export position (1947), 8; immigration policies, 76; Interim Aid bill (1947), 20; sacrifices for ERP, 44–46
- Vafiadis, Markos, 63–64
Valentine, Alan, 37, 39, 130–31
Vandenberg, Arthur, 16, 20
Van der Beugel, Ernst, 20, 143n1
Van Fleet, James A., 63, 64, 114
Van Hyning, Samuel, 38, 54
Venizelos, Sophocles, 72
Vicas, Victor, 28
- Walker, John O., 68, 72
Walters, Vernon, 32, 36, 73, 108
War Production Board, 38
Warren, James C., Jr., 73, 145n17, 149n29
Wherry, Kenneth, 90, 145n2
White, Theodore H., 12, 26, 42, 74, 148n16
Wolff, Lothar, 27, 29, 102
Wood, C. Tyler, 39, 118, 120
World Bank, 93, 133, 134
World Federation of Trade Unions, 79
- Yugoslavia, and Greek border, 64
- Zahariadis, Nikos, 63–64
Zellerbach, James D., 39, 76, 83
Zhdanov, Andrei, 22
Zorlu, Fatin, 87