

Appendix A

Wartime Government Service of Selected Marshall Planners

BUREAU OF THE BUDGET

Bartlett Harvey
Thomas C. Schelling
Donald C. Stone

OFFICE OF PRICE ADMINISTRATION (OPA)

William R. Auman
Vincent M. Barnett
Leland Barrows
Alice Bourneuf
Henry Reuss

OFFICE OF STRATEGIC SERVICES (OSS)

Andrew Berding
David Bruce
Jean Cattier
John H. F. Haskell
Milton Katz
Charles Kindleberger
Walter Levy
Arthur Schlesinger
Stuart Schulberg
Samuel van Hyning

OFFICE OF WAR INFORMATION (OWI)

Dowsley Clark
Sidney Fine

WAR PRODUCTION BOARD (WPB)

Vincent M. Barnett
William L. Batt
Thomas Blaisdell

Appendix A

WAR PRODUCTION BOARD (WPB) *(continued)*

Walker Cisler
Lucius Clay
Norman H. Collisson
John O. Coppock
Theodore Geiger
Lincoln Gordon
Hubert Havlik
Paul A. Jenkins
Milton Katz
Shaw Livermore
John Nuveen
Paul R. Porter
Augustus Eugene Staley
Harold Stein
C. Tyler Wood

WAR SHIPPING ADMINISTRATION (WSA)

Richard M. Bissell
Lewis Douglas
Samuel van Hyning

Appendix B

Educational and Professional Achievements of Selected Marshall Planners

Ph.D. DEGREES

Vincent M. Barnett
Richard M. Bissell
Alice Bourneuf
Hollis Chenery
Howard Cottam
Theodore Geiger
Huntington Gilchrist
Lincoln Gordon
Hubert Havlik
Charles Kindleberger
Shaw Livermore
Thomas C. Schelling
Irving Swerdlow
Henry Tasca
Henry W. Wiens

RHODES SCHOLARS

Harlan Cleveland, Princeton University, 1938
Lincoln Gordon, Harvard University, 1933
John McNaughton, DePauw University, 1942
Waldemar Nielsen, University of Missouri, 1939
Norman S. Taber, Brown University, 1913
Lane Timmons, University of Georgia, 1938
Alan Valentine, Swarthmore College, 1921

COLLEGE DEANS AND PRESIDENTS

Vincent M. Barnett, President, Colgate University, 1963–69
Kingman Brewster, President, Yale University, 1963–77
McGeorge Bundy, Dean, Faculty of Arts & Sciences,
Harvard University, 1953–60
Joseph E. Carrigan, Dean, School of Agriculture, University of
Vermont, 1942–48
Harlan Cleveland, Dean, Maxwell School, Syracuse University, 1957–61;
President, University of Hawaii, 1969–74

Appendix B

Lincoln Gordon, President, Johns Hopkins University, 1967–71
Shaw Livermore, Dean, University of Arizona Business School
Donald C. Stone, President, Springfield College, 1953–57; Dean, School of
International Affairs, University of Pittsburgh, 1957–69
Alan Valentine, President, University of Rochester, 1935–48

NOBEL LAUREATES

Henry R. Labouisse and UNICEF, Nobel Peace Prize, 1965
Thomas C. Schelling, Nobel Prize in Economics, 2005

PULITZER PRIZE WINNERS

Alfred Friendly
Arthur Schlesinger, Jr.

AMBASSADORS

Kingman Brewster, United Kingdom, 1977–81
David Bruce, France, 1949–52; Federal Republic of Germany,
1957–59; United Kingdom, 1961–69; NATO, 1974–75
Howard Cottam, Kuwait, 1963–69
Harlan Cleveland, NATO, 1965–69
Thomas Finletter, NATO, 1961–65
Lincoln Gordon, Brazil, 1961–66
C. William Kontos, Sudan, 1980–83
Henry R. Labouisse, Greece, 1962–65
James E. Lowenstein, Luxembourg, 1977–81
Henry Tasca, Greece, 1969–74
Lane Timmons, Haiti, 1963–67
James David Zellerbach, Italy, 1956–61

EXECUTIVE DIRECTOR OF UNICEF

Henry R. Labouisse, 1965–79

Appendix C

Length of Service of Selected Marshall Planners

William R. Auman (OSR, Paris; Denmark) 1948–52: 4 years
 Vincent M. Barnett (Italy) 1948–50: 2 years
 Andrew Berding (Italy) 1948–50: 2 years
 Philip W. Bonsal (OSR, Paris) 1948–50: 2 years
 Kingman Brewster (OSR, Paris) 1948–49: 1 year
 Hollis Chenery (OSR, Paris; Italy) 1949–52: 3 years
 Harlan Cleveland (ECA Washington) 1949–50: 1 year
 Russell Dorr (Turkey) 1948–52: 4 years
 Russell Drake (Greece) 1948–52: 4 years
 Roscoe Drummond (OSR, Paris) 1949–51: 2 years
Thomas Flanagan (OSR, Paris; Turkey) 1949–52: 3 years
 Alfred Friendly (OSR, Paris) 1948–49: 1 year
Robert Hanes (Belgium, W. Germany) 1949–51: 2 years
 Hubert Havlik (OSR, Paris) 1948–52: 4 years
 Paul Hoffman (ECA Washington) 1948–50: 2.5 years
 Milton Katz (OSR, Paris) 1948–51: 3 years
 Shaw Livermore (OSR, Paris) 1948–51: 3 years
 John McNaughton (OSR, Paris) 1949–51: 2 years
Robert R. Mullen (ECA Washington) 1949–52: 3 years
 John Nuveen (Greece, Belgium) 1948–50: 2 years
 F. Taylor Ostrander (OSR, Paris) 1948–51: 3.5 years
 Paul R. Porter (Greece; OSR, Paris) 1949–51: 2 years
 Henry S. Reuss (OSR, Paris) 1948–50: 14 months
Thomas C. Schelling (OSR, Paris; Denmark) 1948–50: 2 years
 Arthur Schlesinger (OSR, Paris) 1948: 2–3 months
 Donald C. Stone (ECA Washington) 1948–52: 4 years
 Alan Valentine (Netherlands) 1948–49: 1 year
 Vernon Walters (OSR, Paris) 1948–50: 2 years
 Henry W. Wiens (Turkey) 1948–52: 4 years

Appendix D

U.S. Economic Assistance to Europe, 1945–52

(amounts in millions of dollars; years are U.S. government fiscal: July 1 to June 30)

	Pre-Mar. Plan ^a						Marshall Plan ^b			
	July 1, 1945– April 2, 1948	1948 ^c Total	1949 Total	1950 Total	1951 Total	1952 Total	Total	Grants	Loans	
Austria	289.3	38.6	235.4	168.8	118.6	116.3	677.7	677.7	0	
Belgium-Luxembourg	31.4	0	261.0	225.2	59.8	9.2	555.2	491.2	68.0	
Denmark	1.0	9.8	116.3	83.5	49.3	14.2	273.1	239.8	33.3	
France	503.0	206.1	1,107.2	702.0	436.4	262.1	2,713.8	2,488.2	225.6	
Germany	1,280.2	64.2	541.8	290.0	402.5	92.0	1,390.5	1,173.6	216.9	
Greece	478.5	32.0	161.8	177.1	156.5	179.3	706.7	706.7	0	
Iceland	0	2.3	6.0	7.1	8.4	5.5	29.3	24.0	5.3	
Ireland	0	0	85.6	45.3	16.5	0	147.4	19.2	128.2	
Italy	1,060.4	110.6	573.5	402.3	262.7	159.5	1,508.6	1,413.0	95.6	
Netherlands	36.0	43.0	461.8	269.0	107.8	100.5	982.1	832.6	149.5	
Norway	25.0	5.8	94.7	95.4	41.9	17.4	255.2	216.0	39.2	
Portugal	0	0	0	31.5	19.7	0.1	51.3	15.2	36.1	
Sweden	0.5	0	45.2	51.6	21.7	-11.3	107.2	86.8	20.4	
Turkey	12.2	0	33.8	71.9	49.8	69.6	225.1	140.1	85.0	
United Kingdom	3,610.8	226.1	1,387.6	957.3	267.1	351.8	3,189.9	2,805.1	384.8	
Europe (Regional) ^d	0	0	0	1.9	352.2	52.9	407.0	407.0	0	
TOTALS	7,328.3	738.5	5,111.7	3,579.9	2,370.9	1,419.1	13,224.1	11,736.2	1,487.9	

Notes:

a. The numbers in this column may be found in the U.S. Agency for International Development statistics in the 2001 “Green Book,” pp. 190–211 (see www.dec.org/pdf_docs/PNACR900.pdf). Since the time periods overlap by three months in 1948, the amount of Marshall Plan aid for April through June of that year has to be subtracted from the total.

b. The numbers in these columns are from U.S. Agency for International Development, *U.S. Economic Assistance Programs Administered by the Agency for International Development and Predecessor Agencies, April 3, 1948–June 30, 1970* (Washington, D.C.: AID Office of Statistics and Reports, June 1971), pp. 16, 22, 68–77.

c. President Truman signed the Economic Recovery Act on April 3, 1948, so this column shows the funding for April 3–June 30 of FY 1948.

d. Switzerland received no grants or loans during this period.

e. GNP figures are in U.S. Bureau of the Census, *Statistical Abstract of the United States, 1954* (Washington, D.C.: GPO, 1954), p. 299.